# **Strategic Planning Results**

Sorted By: Institutional Goal

Planning Year: 2015-2016

Institutional Goal: 3 - Strategic Goal #3

Unit Code:Planning Unit:Unit Manager20100College Annual PlanSewell, Steve

Obj ID Objective Objective Purpose Objective Status

1607 Increase opportunities for part-time, Developmental In Progress

evening, and weekend students to access College services and activities

(Supports Strategic Goal #3)

# **Objective Description**

Increase opportunities for part-time, evening, and weekend students to access College services and activities. (Supports Strategic Goal #3)

# Institutional Goals 14-17 SG-3 3 Strategic Goal #3

### **Assessment Measures**

Date	Description
09/29/2014	Actual implementation of recommendations coming out of SSC Committee #3.

### **Intended Results**

Date	Description
09/29/2014	Implementation of recommendations coming out of SSC Committee #3.

### **Actual Results**

Date	Description
09/30/2016	While SSC #3 developed three recommendations, only one recommendation was implemented. The recommendation was to create an "I WILL" poster campaign, The campaign is designed for students to put their educational goals in writing and "advertise" those goals across campus. The students picture will be taken and their associated educational goal will be written next to their picture. This will encourage fellow students, faculty and staff to ask those participating in the "I WILL" program about their progress on educational goals. Twenty-four "I will" posters were produced and displayed around campus.

### **Use of Results**

Date	Description
09/30/2016	Twenty-four "I will" posters are displayed around campus and hopefully will raise student expectations of their own academic potential.

Print Date: Thursday, October 06, 2016 Page 1 of 20

Unit Code: Planning Unit: Unit Manager
31200 Fine Arts Koerner, Sparky

Obj ID Objective Objective Purpose Objective Status

1642 Assessment of SLOs - Provide quality

instruction as evidenced by the assessment of student learner

outcomes.

# **Objective Description**

Student learner outcomes will be established and regularly assessed at both the program and course level.

Institutional Goals
14-17 SG-3
3 Strategic Goal #3

Developmental

No Status

### **Assessment Measures**

Date	Description
09/05/2013	The percentage of sections taught that have submitted results for the assessment of student learner
	outcomes. Data will be summarized by course and semester.

### **Intended Results**

Date	Description
09/05/2013	100% of all SLOs will be assessed by full and part-time faculty members each semester.

### **Actual Results**

Date	Description
06/22/2016	Student learner outcomes for classes and programs in the Fine Arts were assessed by all faculty members in the 2015-16 academic year.  Art instructors revised their SLO's to go along with the ACGM.  Theatre SLO's were revised because of new instructor for the classes.  Music has yet to have SLO's provided in the ACGM. Faculty continue to use their own.  As faculty revise their Syllabi for the fall 2016 semester some SLO's may be revised as needed.

### **Use of Results**

Date	Description
06/22/2016	Each faculty member will adjust as needed their class if their assessment shows need.

Print Date: Thursday, October 06, 2016 Page 2 of 20

1643 Class Schedule - Provide instruction Operational

through multiple delivery modes to meet

student demand.

# **Objective Description**

Classes will be scheduled in a manner which meets student demand while maximizing the efficient use of instructional resources.

No Status

Institutional Goals	
14-17 SG-3	14
3 Strategic Goal #3	3 5

### **Assessment Measures**

Date	Description
09/05/2013	Percentage of scheduled classes that are not cancelled. Data will be summarized by rubric and semester.
	The cancelation of MUAP classes happens once no student is enrolled into that class. As mentioned in the Intended Results MUAP classes will be listed so that students are aware that COM teaches that instrument. It is possible no one will sign up for that class.

### **Intended Results**

Date	Description
09/05/2013	80% of classes offered each semester under a specific rubric will make. MUAP classes will be listed so that students are aware that COM teaches that instrument. It is possible that no one will sign up for that MUAP instrument and this can cause the percentage to be off. I am lowering the percentage for 2013-14 to 80% from the 90% used in 2012-13.

### **Actual Results**

Date	Description
06/22/2016	Fine Arts Classes have continued to be taught in various delivery modes to meet the students demands. There are face to face, hybrid and online classes offered in all areas of the Fine Arts.
	The MUAP classes are offered as needed according to the previous semesters enrollment. Will continue to monitor enrolled MUAP so that each semester it is not necessary to offer all MUAP course numbers.

### **Use of Results**

Date	Description
06/22/2016	Continue to offer a class schedule in a manner which meets students demand while maximizing the efficient use of instructional resources and offer all forms of class formats.

Print Date: Thursday, October 06, 2016 Page 3 of 20

1647 Section Capacity - Provide instruction Operational No Status

through multiple delivery modes to meet

student demand.

# **Objective Description**

An adequate number of sections will be offered for each course such that student demand is met without violating pedagogical standards.

nstitutional Goals
4-17 SG-3
Strategic Goal #3

### **Assessment Measures**

Date	Description
09/05/2013	The percentage of classes whose actual enrollment exceeds the enrollment capacity. Data will be
	summarized by rubric and semester.

### **Intended Results**

Date	Description
09/05/2013	No more than 1% of classes under a specific rubric will exceed pedagogical capacity each semester.

### **Actual Results**

Date	Description
09/09/2016	Various sections of Art, Music and Theatre classes were offered at various times and in various formats (face to face, online, hybrid) to give the students the opportunity to engage in a class of their choice. MUSI offered 16 sections in Spring 2015 and 6% exceeded capacity. This was actually a good thing for the these MUSI classes because it meant a good enrollment.

# **Use of Results**

Date	Description
09/09/2016	Continue to look at class size and see if another section might need to be added or subtracted from the course offerings. This will be looked at for all sections offered. Especially for the MUSI that exceeded in Spring 2015.

Print Date: Thursday, October 06, 2016 Page 4 of 20

31210 Art Gallery Ono Gray, Mayuko

Obj ID Objective Objective Purpose Objective Status

1768 Increase students participation Developmental In Progress

# **Objective Description**

Increase inclusion and participation of students in activities at the gallery and other art related activities off campus.

Institutional Goals
14-17 SG-3
3 Strategic Goal #3

### **Assessment Measures**

Date	Description
09/12/2014	Keep the count of number of students participated in each activities associated with each exhibition.

### **Intended Results**

Date	Description
09/08/2015	Students especially those with strong interest in art are actively invited to participate in activities associated with each gallery exhibition. Students are also informed of other important art related activities outside of COM art gallery, and will be strongly encouraged to participate.

### **Actual Results**

Date	Description
09/09/2016	In addition to annual student exhibition, art club was invited to organize an exhibition during summer at the gallery. Art lecture was held and students interested had the opportunity to interact, discuss, and receive critiques of their works by the artist.

### **Use of Results**

09/09/2016 Continue to plan activities and opportunities for s	tudents interested in art to be involved.

Print Date: Thursday, October 06, 2016 Page 5 of 20

Unit Code: Planning Unit:

35200 C.E. Allied Health Programs Bergvall, Christina

Obj ID Objective Objective Purpose Objective Status

Develop online orientation modules for Developmental

potential students in each of the CE

Allied Health programs

### **Objective Description**

Because our student population asks questions about the programs, and will also need to have soft-skills such as critical thinking, listening, and team work, these orientation modules will give them detailed expectations about the healthcare field. The orientation modules will contain information about each program and include the traits of a successful student. The module will require the student to read or interact with the information, and provide an opportunity to check their understanding through an assessment.

**Unit Manager** 

Not Started

Institutional Goals	
14-17 SG-1	
1 Strategic Goal #1	
14-17 SG-3	
3 Strategic Goal #3	

### **Assessment Measures**

Date	Description
09/04/2015	The number of students who complete the modules, will correlate to those who register and complete the program. The students that want to register for a program will be strongly suggested to complete the orientation modules. Those students who complete the modules will be cross referenced with their registration and course/program completion. The goals will be 50% of the students who enroll will have completed the modules and of that 50% of students, 80% percent of them will complete the program.

### **Intended Results**

Date	Description
09/04/2015	The results are that we will see a correlation between student success in the program through registration and/or completing the program/course.

### **Actual Results**

Date	Description
09/09/2016	Rather than implement interactive modules, we created a cover sheet for each program on the corresponding application. The cover sheet acts as a reference to answer any questions, and is accessible without having to go online. It details the characteristics of a successful student in that specific program. The detailed information provides the student with background information to assess themselves, and determine if they would be a good fit for that program.

### **Use of Results**

Date	Description
09/09/2016	We have determined that the general population of students would rather speak with someone over the phone or face to face rather than accessing information online. Because of that, we did not pursue the online modules.

Print Date: Thursday, October 06, 2016 Page 6 of 20

35900 Public Services Careers Anderson, Carla

Obj ID Objective Objective Purpose Objective Status

1915 Class schedule Operational Ongoing

# **Objective Description**

Classes will be scheduled in a manner which meets student demand while maximizing the efficient use of instructional resources.

Institutional Goals
14-17 SG-1
1 Strategic Goal #1
14-17 SG-3
3 Strategic Goal #3

### **Assessment Measures**

Date	Description
05/13/2016	Percentage of scheduled classes that are not cancelled. Data will be summarized by rubric and semester.
	(Report to be provided by IR.)

### **Intended Results**

Date	Description
05/13/2016	80% of classes offered each semester under a specific rubric will make.

Print Date: Thursday, October 06, 2016 Page 7 of 20

Unit Code:Planning Unit:Unit Manager42000StudentsKimbark, Kris

Obj ID Objective Objective Purpose Objective Status

1723 faculty training for student conduct Operational In Progress

# **Objective Description**

Process all referalls for student conduct in accordance with COM policies and procedures

Institutional Goals
14-17 SG-3
3 Strategic Goal #3

# **Assessment Measures**

Date	Description
09/25/2014	There will be a sign-in sheet at convocation presentations.

### **Intended Results**

Date	Description
09/25/2014	Faculty will be trained regarding student conduct referral processes.

Print Date: Thursday, October 06, 2016 Page 8 of 20

Unit Code:Planning Unit:Unit Manager42400Student LifeCornelius, Tige

Obj ID Objective Objective Purpose Objective Status

1724 Evening Students Assessment Objective In Progress

# **Objective Description**

Survey evening students to determine their needs related to student life.

Institutional Goals
14-17 SG-3
3 Strategic Goal #3

# **Assessment Measures**

Date	Description
10/14/2014	A survey will be developed with assistance from IR. A minimum of 50 evening students will take the survey.

### **Intended Results**

Date	Description
10/14/2014	Identify needs of evening students and plan appropriate programming to meet those needs.

### **Actual Results**

Date	Description
09/23/2016	Survey was not created during this time. Student life continued to offer evening Evening Welcome Back event, Meet and Greet at the North Campus, and Finals fest activities.

### **Use of Results**

ite	Description
/23/2016	As this objective was not complete. No use of results are available.

Print Date: Thursday, October 06, 2016 Page 9 of 20

Obj ID Objective

Increase Event Particpation

**Objective Purpose**Assessment Objective

**Objective Status** 

In Progress

**Objective Description** 

1759

Increase student participation in student life by 5%.

Institutional Goals	
14-17 SG-3	
3 Strategic Goal #3	

### **Assessment Measures**

Date	Description
10/14/2014	Using baseline data from 2014 - 2015, comparative reports will be generated.

### **Intended Results**

Date	Description
10/14/2014	Increase student engagement by increasing participation in scheduled events.

Print Date: Thursday, October 06, 2016 Page 10 of 20

1761 Student Life Events 14-15 Operational In Progress

# **Objective Description**

Both attendance and satisfaction data will be collected for all student life events in SY 2014-2015.

Institutional Goals
14-17 SG-3
3 Strategic Goal #3

### **Assessment Measures**

Date	Description
10/14/2014	Electronic sign-in and survey's reports generated from each event and culminated in semester and annual
	reports.

### **Intended Results**

Date	Description
10/14/2014	Have accurate data regarding attendance at events and track student satisfaction with events offered.

### **Actual Results**

Date	Description
09/23/2016	At this time we are still using paper sign in for events. The Epic system that was used to help track students is no longer a software available for use.

### **Use of Results**

Date	Description
09/23/2016	At this time we are still using paper sign in for events. The Epic system that was used to help track students is no longer a software available for use.

Print Date: Thursday, October 06, 2016 Page 11 of 20

Unit Code:Planning Unit:Unit Manager63000Marketing & CommunicationsGarza, Amanda

Obj ID Objective Objective Purpose Objective Status

1845 Continuously improve the COM website Operational No Status

### **Objective Description**

The website is the "front door" to College of the Mainland, and is COM's most valuable communication and marketing tool. An effective, attractive website instills confidence in the college and helps visitors make educational decisions.

Institutional Goals	
14-17 SG-1	
1 Strategic Goal #1	
14-17 SG-2	
2 Strategic Goal #2	
14-17 SG-3	
3 Strategic Goal #3	
14-17 SG-4	
4 Strategic Goal #4	

### **Assessment Measures**

Date	Description
10/06/2015	Send quarterly emails to remind departments to review their Web pages.
	The new request forms will have an improved workflow and less redundancy and lost emails.
	Access tools online to measure speed.

### **Intended Results**

Date	Description
10/06/2015	Continue to work with departments to maintain relevant information.
	Create a new Web page from SSC #6 recommendation for COM in the Community highlighting volunteerism.
	Streamline Marketing request forms creating a sign in for COM employees.
	Implement content delivery network to increase speed of the website.

### **Actual Results**

Date	Description
07/26/2016	Since March 2016, there have been 456 job requests posted on the new job request forms.
07/26/2016	COM purchased SiteImprove to improve WCAG 2 compliance web accessibility.  SiteImprove monitors traffic with heat maps, identifies broken links, misspelled words, gives more in-depth analytics than Google analytics.

### **Use of Results**

Date	Description
09/09/2016	We will use the information gathered to improve the website for the 16-17 year. Marketing has purchased SiteImprove to show where visitors are dropping off.

Print Date: Thursday, October 06, 2016 Page 12 of 20

1848 Improve communications and marketing Operational

to the diverse populations of the college service area, especially minority males No Status

# **Objective Description**

Work with media sources (newspaper/radio stations) that geo target demographics. Communicate college programs and services to this segment of the community.

Communicate with departments to make a stronger impact in reaching the minority males, specifically Black/African American and Hispanic males.

Institutional Goals	
14-17 SG-1	
1 Strategic Goal #1	
14-17 SG-2	
2 Strategic Goal #2	
14-17 SG-3	
3 Strategic Goal #3	

### **Assessment Measures**

Date	Description
10/07/2014	Review the latest data on enrollment and student engagement surveys.

### **Intended Results**

Date	Description
10/07/2014	Success will be measured by an increased enrollment and engagement among the minority male population by five percent.

### **Actual Results**

Date	Description
07/26/2016	CBS Radio spots with Mega 101 targeting Black/Hispanic males and geotargeting with online ads
	2014 African American, 624 total
	2015 African American, 671 total
	Percentage went from 16 percent to 17 percent of our total head count
	2014 Hispanics, 1036 total
	2015 Hispanics, 1091 total
	Percentage remained at 27 percent of total head count
	2014 Asians, 116 total
	2015 Asians, 108 total
	Percentage remained 3 percent of total head count
	2014 Others, 44 total
	2015 Other, 44 total
	Percentage remained 1 percent of total head count

### **Use of Results**

Date	Description
09/09/2016	Marketing will increase advertising efforts to specifically targets certain demographics.

1849 Improve social media postings and Operational No Status

exchanges to promote student activities, COM programs and community events.

# **Objective Description**

A heightened awareness of student events and support will help students improve their college experience, retention and success.

Institutional Goals
14-17 SG-1
1 Strategic Goal #1
14-17 SG-3
3 Strategic Goal #3

### **Assessment Measures**

Date	Description
10/07/2014	Analytics from social media sites will be evaluated for the increase in social media activity
	Budget approval to order more digital screens to place around campus.
	Between Fall 2015 and Spring 2016, the number of students accessing student services and participating in extracurricular activities will increase by five percent. The number of students engaged through social media will increase by 10 percent.

### **Intended Results**

Date	Description
10/07/2014	Increase student engagement via social media
	Continue promoting student activities on social media
	Continue to produce video of COM news by COM students
	Increase the number of digital screens on campus by five monitors.

### **Actual Results**

Date	Description
07/26/2016	Increase of 739 followers on Facebook (as of 7.26.16)
	Info Needed: Amanda will update on Twitter Amanda will update on Instagram #s from Andrea Contact Tige for numbers Engagement for certain posts for student services
	COM website page views had a 617 percent increase with a 691 percent increase in Web sessions. 67 percent of all views were new visitors.
	YouTube - 20,799 views
	The digital displays were removed from the budget.

### **Use of Results**

Date	Description
09/09/2016	Marketing will work closer with Student Life to promote and cover more events. Marketing will conduct student surveys to see where we can improve. Marketing will produce more videos and try different social platforms to reach more students.

70000 Student Success Council Templer, James

Obj ID Objective Objective Purpose Objective Status

1671 Administer SSC Operational In Progress

# **Objective Description**

Lead monthly meetings of the Student Success Council (SSC), with prepared agenda and a recorder to document the meetings.

Institutional Goals	
4-17 SG-1	
Strategic Goal #1	
4-17 SG-2	
Strategic Goal #2	
4-17 SG-3	
Strategic Goal #3	
4-17 SG-4	
Strategic Goal #4	
4-17 SG-5	
Strategic Goal #5	
4-17 SG-6	
Strategic Goal #6	

### **Assessment Measures**

Date	Description
09/24/2014	Posting of agenda and minutes for each of the nine meetings held

### **Intended Results**

Date	Description
09/24/2014	A minimum of nine Student Success Council meetings will be held during this academic year, with an agenda and minutes for each.

Print Date: Thursday, October 06, 2016 Page 16 of 20

1672 Communication about SSC Operational In Progress

# **Objective Description**

Ensure that activities of the SSC are communicated to a broad audience, to include the Board of Trustees and campus constituencies.

Institutional Goals	
14-17 SG-1	
1 Strategic Goal #1	
14-17 SG-2	
2 Strategic Goal #2	
14-17 SG-3	
3 Strategic Goal #3	
14-17 SG-4	
4 Strategic Goal #4	
14-17 SG-5	
5 Strategic Goal #5	
14-17 SG-6	
6 Strategic Goal #6	

### **Assessment Measures**

Date	Description
09/24/2014	Minutes from meetings of the Board of Trustees, Student Services Leadership Council, and Instructional Leadership Council.

### **Intended Results**

Date	Description
09/24/2014	Evidence of communication to a broad audience will be found in minutes from meetings of the Board of Trustees, Student Services Leadership Council, and Instructional Leadership Council.

Print Date: Thursday, October 06, 2016 Page 17 of 20

1674 Tracking Recommendations Operational In Progress

# **Objective Description**

Track recommendations presented to the Student Success Council (SSC) from presentation to SSC through presentation to the President's Cabinet and assignment to unit/personnel responsible, as appropriate.

Institutional Goals
14-17 SG-1
1 Strategic Goal #1
14-17 SG-2
2 Strategic Goal #2
14-17 SG-3
3 Strategic Goal #3
14-17 SG-4
4 Strategic Goal #4
14-17 SG-5
5 Strategic Goal #5
14-17 SG-6
6 Strategic Goal #6

### **Assessment Measures**

Date	Description
09/24/2014	SSC tracking form

### **Intended Results**

Date	Description
09/24/2014	A completed tracking form will be posted on the I-Drive to document that each recommendation was considered and reviewed at all steps in the recommendation consideration process.

Print Date: Thursday, October 06, 2016 Page 18 of 20

73000 SSC Subcommittee 3: Keeping the Students Motivated to Stay on Kimbark, Kris

the Pathway

Obj ID Objective Objective Purpose Objective Status

1737 Leadership Program Developmental In Progress

### **Objective Description**

A formalized leadership program for students that includes SLO's will be developed.

Institutional Goals	
14-17 SG-3	
3 Strategic Goal #3	

### **Assessment Measures**

Date	Description
09/24/2014	A formalized leadership program will be developed in writing and a minimum of 20 students will be recruited into the program by summer 2015.

### **Intended Results**

Date	Description
09/24/2014	The leadership program will engage students on campus, allowing for students to become campus and civic leaders.

### **Actual Results**

Date	Description
09/30/2016	Development of a leadership program was postponed as the Minority Male initiative took precedence.

### **Use of Results**

Date	Description
09/30/2016	Leadership program development was postponed.

Print Date: Thursday, October 06, 2016 Page 19 of 20

Obj IDObjectiveObjective PurposeObjective Status1739Student ID'sDevelopmentalIn Progress

# **Objective Description**

A process for requiring all students to obtain a student identification card upon enrolling at COM will be created.

Institutional Goals	
14-17 SG-3	
3 Strategic Goal #3	

### **Assessment Measures**

Date	Description
10/03/2014	A list of individuals will be identified that need to be included in this process.
	A written process will be submitted to the SSC for approval to require all students to obtain a Student ID
	card. Appropriate exclusions will be included in this process.

### **Intended Results**

Date	Description
10/03/2014	Requiring all students to have a student ID will allow faculty members to connect students names with their faces and also facilitate all faculty and staff learning the names of students.

### **Actual Results**

Date	Description
09/23/2016	There are no actual results to report, as this objective was not approved by the President's Cabinet; therefore, no additional work was done on this objective.

### **Use of Results**

Date	Description
09/23/2016	Since there are no results, there was also no use of these results.

Print Date: Thursday, October 06, 2016 Page 20 of 20